

#### Collaborative Approaches to Public Safety



# Measuring and Using Juvenile Recidivism Data to Inform Policy, Practice, and Resource Allocation

Brought to you by:

The National Reentry Resource Center, a project of the Council of State Governments Justice Center and the





MacArthur Foundation Office of Juvenile Justice and Delinquency Prevention, U.S. Department of Justice



National nonprofit, nonpartisan membership association of state government officials

Represents all three branches of state government

Provides **practical** advice informed by the best available evidence



## **Second Chance Act Grantees**





- Authorized by the passage of the Second Chance Act in April 2008
- The NRRC is a project of the CSG Justice Center and is supported by the Bureau of Justice Assistance, Department of Justice
- The NRRC provides individualized, intensive, and targeted technical assistance, training, and distance learning to support SCA grantees
- The NRRC has supported over 600 juvenile and adult reentry grantees since inception in 2009

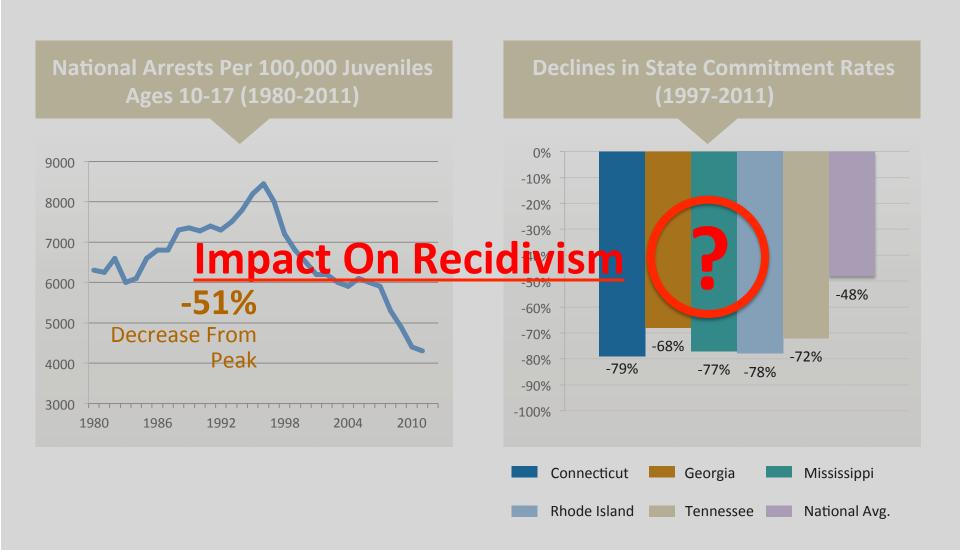
## **Today's Speakers**

Joshua Weber, Program Director- Juvenile Justice Council of State Governments Justice Center <a href="mailto:jweber@csg.org">jweber@csg.org</a>

Mike Dempsey, Executive Director Indiana Division of Youth Services <a href="Mdempsey@idoc.IN.gov">Mdempsey@idoc.IN.gov</a>

Mark J. Greenwald, Director of Research Florida Department of Juvenile Justice Mark.Greenwald@djj.state.fl.us

# **Dramatic Progress But More Work Needed**



<sup>\*</sup>Easy Access to the Census of Juveniles in Residential Placement, Office of Juvenile Justice and Delinquency Prevention
\*Juvenile Arrest Rates for All Crimes, 1980-2011, Office of Juvenile Justice and Delinquency Prevention

# Policymakers want to know the outcomes for youth in contact with the juvenile justice system

When youth are under local or state supervision, what are their rearrest, reconviction, and reincarceration rates?

How do youth under system supervision fare in terms of academic, employment, and other important outcomes?

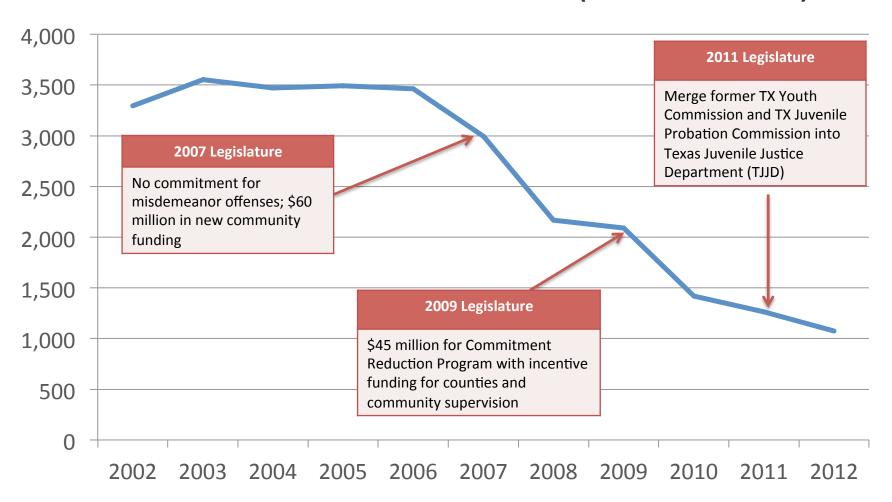


Do youth transition successfully off of system supervision to a crimefree and productive adulthood?

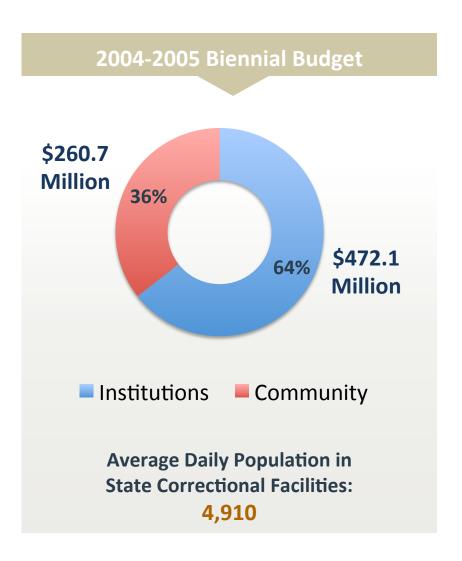
What if any supervision and service programs and practices are making a positive difference?

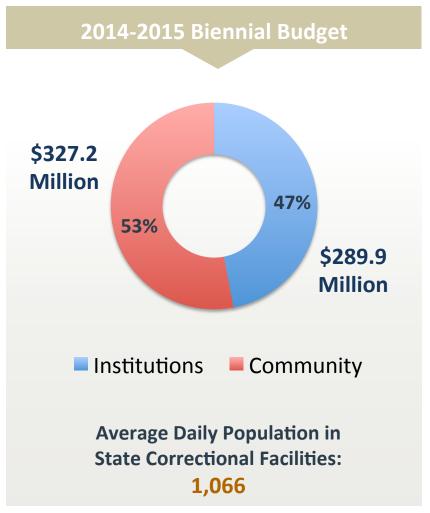
# The Case of Texas: Dramatic Decline in Youth **Committed to State Incarceration**

## **Total Texas Admissions to State Facilities (FY 2002 – FY 2012)**

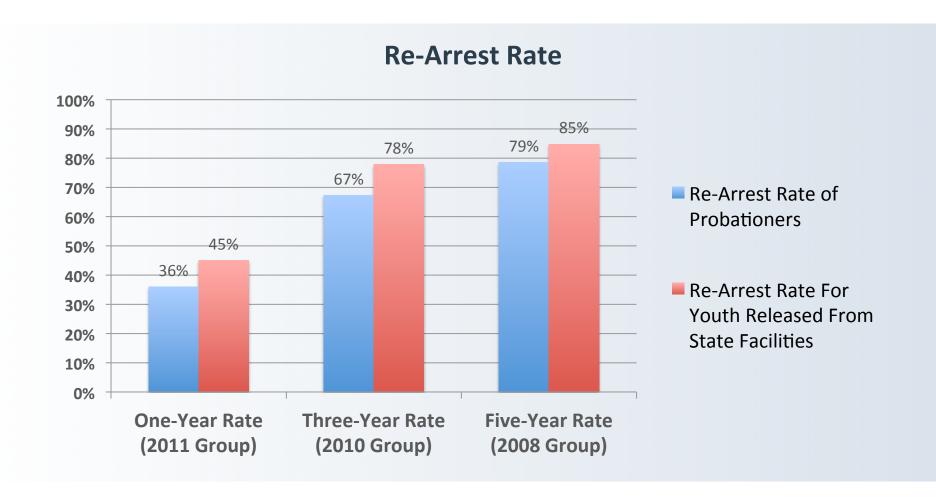


# Reforms Shifted Funding from Incarceration to **Community-Based Interventions**





## High statewide recidivism rates raise a key question: What is the impact of reforms on recidivism and other youth outcomes?



# **Survey of State Juvenile Correctional Agencies**

**Purpose**: To assess the status of data collection on outcomes for youth in the juvenile justice system, recognizing that in order to improve recidivism rates and other key youth outcomes, jurisdictions must first be able to measure these outcomes.

Who was Surveyed: State Juvenile Correctional Administrators

Focus of Survey Questions: The collection, analysis, reporting and use of recidivism and other performance measures for youth in the juvenile justice system.

**Methodology**: CJCA administered the survey online to its members from August to September of 2013.

**Response**: All 50 states and the District of Columbia responded to the survey.

#### Survey conducted in partnership with:





# **Key Recommendations**

Measure recidivism for all youth involved with the juvenile justice system, considering the multiple ways they may have subsequent contact with the justice system

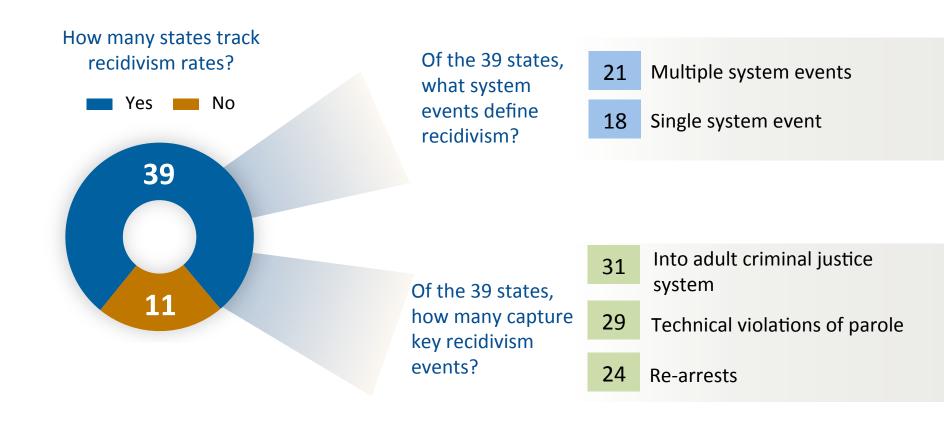
Analyze recidivism data to account for youth's risk levels, as well as other key youth characteristics and variables

Develop and maintain the infrastructure necessary to collect, analyze, and report recidivism data

Make recidivism data available to key constituents and the general public

Use recidivism data to inform juvenile justice policy, practice, and resource allocation

## Most states track recidivism for youth in their custody, but one in five don't. Of the 39 states that do, a number of them measure recidivism narrowly



Measure recidivism for youth involved with the juvenile justice system, considering the multiple ways they may have subsequent contact with the justice system

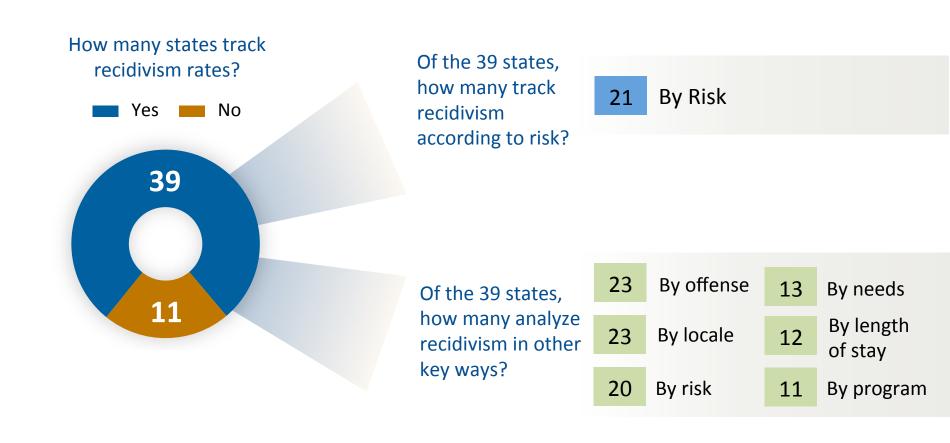
#### Recommendations

- Track the distinct ways in which youth can have subsequent contact with the justice system:
  - ✓ Rearrest
  - ✓ Readjudication/reconviction
  - ✓ Recommitment/reincarceration
  - ✓ Technical violations/revocations
  - ✓ New offenses processed by the adult criminal justice system
  - ✓ New offenses that occur after a youth is no longer under system supervision



In Pennsylvania, the Juvenile Court Judges' Commission collaborated with the Council of Chief Juvenile Probation Officers and researchers at Temple University to develop a shared set of juvenile justice outcome measures and establish a common recidivism benchmark across Pennsylvania's 67 counties.

## Most states conduct some analysis of their recidivism data but are limited in their ability to answer key questions about the effectiveness of their systems



## Analyze recidivism data to account for youth's risk levels, as well as other key youth characteristics and variables

## Recommendations

- Require recidivism data to account for youth's assessed risk levels
  - ✓ Recidivism rates can and should differ substantially depending upon the risk level of the population of youth served.
  - ✓ Requires assessing the risk levels of all youth under supervision effectively using a validated assessment tool, and for this information must be maintained in an electronic record system.
- Analyze recidivism data according to other key youth characteristics and variables
  - ✓ Youth demographic groups
  - ✓ Placement type, facility, service provider, and length of stay
  - ✓ Youth's service needs and programs



The Utah Division of Juvenile Justice Services partnered with researchers at the University of Utah to evaluate the quality of service providers and to analyze whether providers produce better or worse recidivism rates than expected based on the risk level of the youth they serve.

## Almost half of states described their capacity to collect and report recidivism and other performance data as "Average," "Below Average," or "Weak"



States' Ratings of Their Capacity to Collect and **Report Juvenile Justice Recidivism Data and Other Key Performance Measures** 



## Recommendations

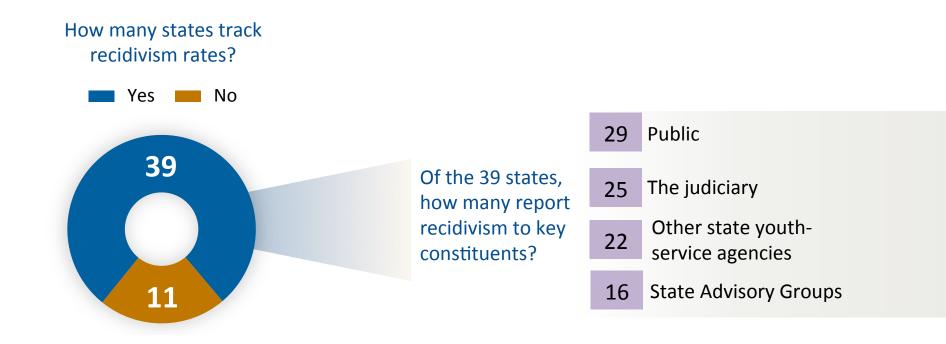
Develop and maintain the infrastructure necessary to collect, analyze, and report recidivism data.

- Establish a system-wide electronic case management system
- Develop interagency information-sharing agreements
- Establish policies and procedures to guide data entry and use.



The Oregon Youth Authority (OYA) developed the Juvenile Justice Information System (JJIS) and provides funding and technical support for its continued use by 36 county juvenile justice agencies. The JJIS tracks youth from referral to a juvenile court through secure confinement and reentry and is used by OYA to report on youth outcomes to the state legislature

## The majority of states share recidivism data with at least some key constituents, but significant gaps exist in many states' reporting practices



# Make recidivism data accessible to key constituents and the general public

#### Recommendations

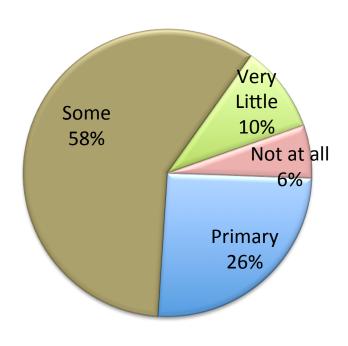
- Require regular reporting of recidivism data
  - ✓ At least annual reports that share recidivism trends for youth under system supervision.
  - ✓ Formally report these data to all branches of government, court personnel, State Advisory Groups, service providers, other key system stakeholders, and the public
- Establish methods for sharing data effectively
  - Develop a user-friendly way to report recidivism data that helps decision makers to focus on and understand a limited, priority set of key indicators of system effectiveness, and use data to guide policy and practice.

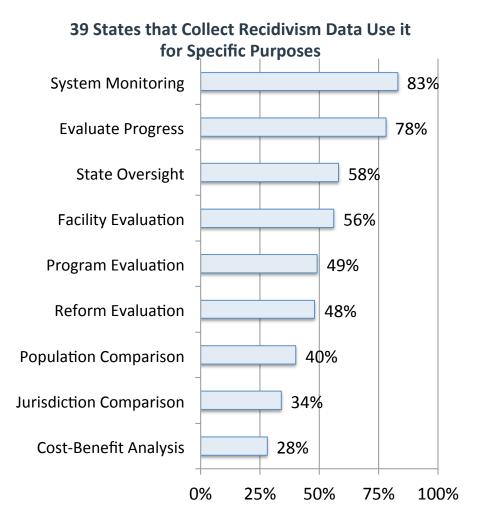


The Florida Department of Juvenile Justice publishes all of its juvenile justice data—from prevention through reentry—on a public website that allows users to conduct guided analysis of the data to answer their own key questions. They also share user-friendly reports on priority outcome measures with all branches of government.

## Most states use recidivism and other performance measures to some degree to inform policy and resource-allocation decisions, but the majority are not harnessing the full potential of this information

All States' Use of Juvenile Recidivism Data and Other Performance Measures to Guide Policy, Practice, and Resource-Allocation





# Use recidivism data to inform juvenile justice policy, practice, and resource allocation

## Recommendations

- Establish formal processes for reviewing recidivism data.
  - Legislative processes to evaluate whether performance is improving overall, and impact of specific reform initiatives.
  - Create a performance-based culture where all staff knows the current outcomes for the youth under their supervision
- Set improvement targets
  - Identify baseline recidivism rates and set annual targets for improvement that are ambitious but achievable.
- Use recidivism data to promote accountability and the efficient use of resources
  - ✓ Tie overall agency funding as well as for specific programs and reforms to demonstrated recidivism reductions.
  - ✓ Hold agency staff accountable for results and use data to guide staff and agency policy/practice improvements.



The Washington State Institute for Public Policy evaluated and showed the positive impact of evidence-based programs on recidivism and cost savings. As a result, the state legislature invested \$48 million to expand evidence-based programs, which was estimated to save approximately \$250 million that the state would otherwise have spent on prison construction and operation

The core principles offer juvenile justice systems a road map for what to do, and how to do, it to improve outcomes for youth. The issue brief offers guidance on how to evaluate the impact of these efforts.



**Core Principles for Reducing Recidivism and Improving Other Outcomes for Youth in the Juvenile Justice System** 

MacArthur **Foundation** 





# White Paper and Issue Brief in Action

Piloting white paper checklists to help state systems assess and strengthen policies and practices to improve outcomes for youth



Piloting issue brief recommendations to help state systems track recidivism and use this data to guide system decisions and hold agencies accountable.



## **Indiana Division of Youth Services**



Speaker: Michael Dempsey, Executive Director Indiana Division of Youth Services MDempsey@idoc.IN.gov



The mission of the Division of Youth Services is focused on community protection, accountability, beliefs that foster responsible community living and competency development.



## **Defining Recidivism**

The Indiana Department of Correction (IDOC) defines recidivism as a return to incarceration within three years of the offender's date of release from a state correctional institution.

2010 Juvenile Releases	1,196	
Recidivists	365	30.5%
Recidivists to Juvenile	160	13.4%
Recidivists to Adult	205	17.1%

## **Reporting Recidivism Data**

#### JUVENILE RECIDIVISM 2012



The Indiana Department of Correction (IDOC) defines recidivism as a return to incarceration within three years of the offender's date of release from a state correctional institution.

This study looks at Juvenile offenders released in 2009 and follows the offender for three years from their release date to determine if the offender returned to incarceration in either a Juvenile or Adult Facility.

#### 2012 Juvenile Recidivism Rate: 34.0%

- I,237 Releases 420 Returns (180 as a juvenile, 240 as an adult)
- 78.2% of juvenile releases had not been incarcerated in an Adult facility within 3 years of their 2009 release from a Juvenile institution
- Of all juveniles released in 2009 36.7% of males returned to IDOC, while only 18.4% of females returned.
- Approximately 42.6% of African American juvenile offenders returned to the Department of Correction, a higher rate than any other major
- Nearly 95.5% of juveniles who recidivated were returned to IDOC for the commission of a new crime, compared to 4.5% of returns which were for a technical violation of post-release supervision.
- Juvenile offenders whose offense severity level was classified as 'Serious' were most likely to return to incarceration.
- Juvenile offenders released in 2009 who were identified as a sex offender, returned to IDOC less frequently than the overall rate.
- Only 5.9% of identified juvenile sex offenders released in 2009 returned to IDOC for the commission of a new sex offense.



#### JUVENILE CORRECTIONAL

FACILITIES Facilities Overview

Contact Us Newsroom

Camp Summit Boot Camp

Madison Juvenile

Logansport Intake Unit

Logansport Treatment Unit

Pendleton Juvenile

Juvenile Detention Centers

#### **PUBLICATIONS/STATISTICS**

#### **Special Reports**

- Juvenile Recidivism Rates, 2007
- Juvenile Recidivism Rates, 2008
- Juvenile Recidivism Rates, 2009 🔼
- Juvenile Recidivism Rates, 2010 [A.
- Juvenile Recidivism Rates, 2011
- Juvenile Recidivism Rates, 2012

#### Reports

#### 2014 Offender Population Statistical Reports

- April 2014
- March 2014

Juvenile New Admissions, by County of Commitment (does not include Parole Violators)

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www.in.gov/idoc/dys/

# **Outcomes and Reform Measures Tied to Recidivism Data: Length of Stay**

Recidivism by Length of Stay			
	Number	Number of	Recidivism
Length of Stay	Released	Recidivist	Rate
< 3 Months	28	3	10.7%
> 3 - 6 Months	346	79	22.8%
> 6 - 9 Months	465	161	34.6%
> 9 - 12 Months	184	61	33.2%
> 1 - 2 Years	138	52	37.7%
> 2 - 3 Years	27	7	25.9%
> 3 - 4 Years	7	2	28.6%
> 4 years	1	0	0.0%
Total	1,196	365	30.5%
Average Length of Stay			262.6 Days

# **Outcomes and Reform Measures** Tied to Recidivism Data: Length of Stay

- Reduced/adjusted lengths of stay based on youth needs and risk levels
- Built relationships with juvenile courts/judges to ensure they had accurate information regarding cases and length of stay
- Created a Projected Program Completion Date (PPCD)
  - Targeted goals for release dates that can be impacted positively and negatively by progress
  - Helped to keep youth focused on goals and improved behavior, which impacted length of stay
- In the three-year period that followed these reforms, the percentage of youth who were reincarcerated fell from 39 percent to 30.5 percent.

# **Outcomes and Reform Measures Tied to Recidivism Data: Demographics**

Recidivism by Race			
	Recidivism	Recidivism	Recidivism
	rate within	rate within 2	rate within 3
Race	1 year	years	years
American Indian	0.0%	0.0%	0.0%
Asian/Pacific	0.0%	0.0%	0.0%
Black	18.4%	33.8%	42.6%
Hispanic	11.4%	14.8%	18.2%
White/Caucasian	9.7%	18.9%	24.9%
Unidentified	16.7%	29.6%	42.6%
Total	12.8%	23.6%	30.5%

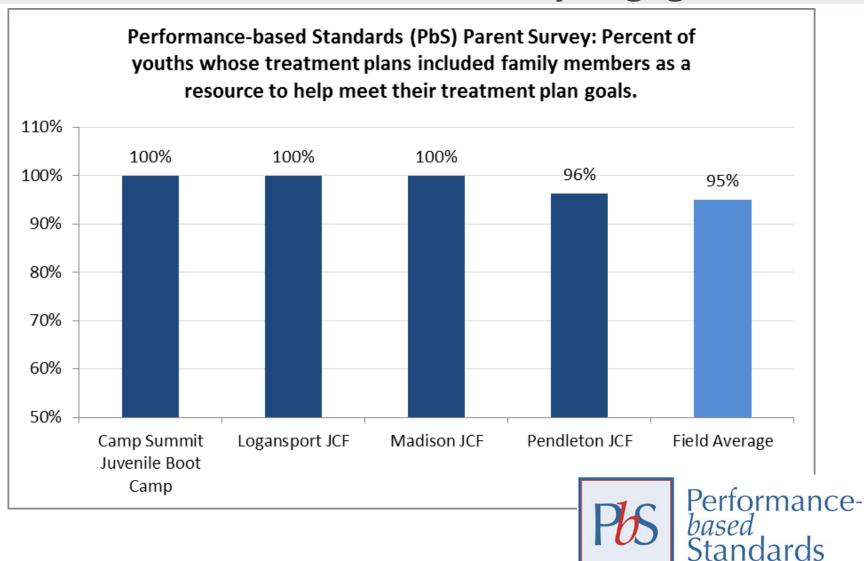
# **Outcomes and Reform Measures Tied to Recidivism Data: Demographics**

# Bienvenido Program to target Hispanic youth

- Trained volunteers to conduct training and mentoring program for Hispanic youth population
- Connected youth with community resources and volunteers to assist them during transition



# **Outcomes and Reform Measures Tied to Recidivism Data: Family Engagement**



# **Outcomes and Reform Measures Tied to Recidivism Data: Family Engagement**

# **Family Engagement**

- Empowered families based upon their strengths to have an active role in the youths progress while at the facility
- Impacted youth behavior and created a more positive atmosphere, helping to reduce the length of stay
- Improved transition and re-entry, positively impacting recidivism

# **Outcomes and Reform Measures Tied to Recidivism Data: Education**

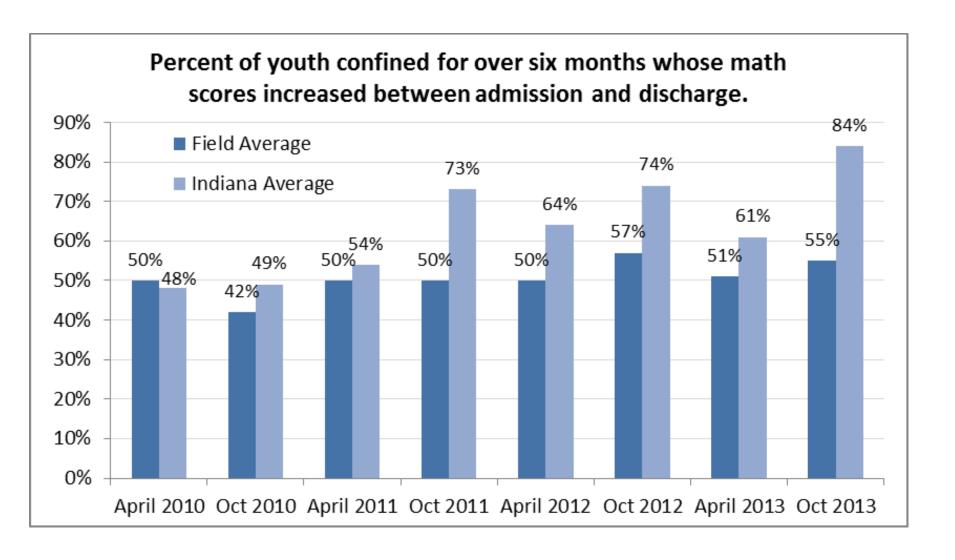
#### **Education Outcomes**

- A five year study of 6,561 offenders released to five metropolitan counties in Indiana revealed the following:
  - Offenders who had lower education levels were more likely to recidivate
  - The recidivism rate among 306 offenders releases with a college education between 2005-2009 was 31.0%;
  - The recidivism rate among 3,461 offenders released with a GED was 46.2%; and
  - The recidivism rate among 2,321 offenders released with education level below high school was 55.9%
  - Of the entire group released in 2005, the recidivism rate among African American males under the age of 30 with an education below high school was 61.8%
- Results of the study consistently revealed that undereducated offenders, primarily those among the younger offenders was significantly higher
- Our own PBS Outcome data had a clear correlation between improved math and reading scores with lowering recidivism rates

# **Outcomes and Reform Measures Tied to Recidivism Data: Education**

Recidivism by Highest Grade Completed			
	Number	Number of	Recidivism
Grade	Released	Recidivist	Rate
2	0	0	0.0%
3	0	0	0.0%
4	1	0	0.0%
5	16	5	31.3%
6	41	20	48.8%
7	109	37	33.9%
8	268	85	31.7%
9	361	105	29.1%
10	287	76	26.5%
11	88	21	23.9%
GED	16	11	68.8%
High School	2	1	50.0%
Unknown	7	4	57.1%
Total	1,196	365	30.5%

# **Outcomes and Reform Measures Tied to Recidivism Data: Education**



# **Outcomes and Reform Measures Tied to Recidivism Data: Post-Release Support**

Recidivism by Release Type			
	Recidivism	Recidivism	Recidivism
	rate within	rate within 2	rate within 3
Type of Release	1 year	years	years
Parole	15.1%	27.7%	34.3%
Discharge	11.8%	21.8%	28.8%
Total	12.8%	23.6%	30.5%

# **Outcomes and Reform Measures Tied to Recidivism Data: Post-Release Support**

## **Connecting Youth to Community Resources**

- Established juvenile parole division to assist in connecting youth with community resources
- Juvenile Reintegration Specialists meet with youth and families after release from facility to assist in providing direction and assistance with reentry efforts including: education, employment, outreach services, counseling, treatment and other needs.

## **Outcomes and Reform Measures Tied to Recidivism Data: Offense Type**

Recidivism by Offense Level											
	Number	Number of	Recidivism								
Offense Level	Released	Recidivist	Rate								
Felony A	19	5	26.3%								
Felony B	170	56	32.9%								
Felony C	164	47	28.7%								
Felony D	419	147	35.1%								
Misdem. A	292	87	29.8%								
Misdem. B	99	20	20.2%								
Misdem. C	2	0	0.0%								
Status	28	3	10.7%								
Other	3	0	0.0%								
Total	1,196	365	30.5%								

## **Outcomes and Reform Measures** Tied to Recidivism Data: Offense Type

## Monitoring high risk youth being housed with low risk youth

- Reduced "contamination effect" of high risk youth on lower risk youth
- Worked with courts and JDAI initiative to place lower risk youth in alternative community-based programs
- Target was to keep lower risk youth out of secure detention prior to adjudication to impact deep-end DOC commitments

## **Outcomes and Reform Measures Tied to Recidivism Data: JDAI**

## **Juvenile Detention Alternative Initiative** (JDAI)

- Statewide expansion initiative ensuring right kids are in the right place with access to the right services
- Helped reduce overall population levels and reduced lower risk kids from being committed to DOC with higher risk youth





PART OF THE COMMUNITY, PART OF THE SOLUTION

# Utilizing Strong Research and Data



# Florida Department of Juvenile Justice (Quick Facts)

- Centralized Juvenile Justice System
- Centralized Information System (JJIS)
- Dedicated Research Team



## **Creating a Data Driven System**

www.djj.state.fl.us



# The Juvenile Justice System Improvement Project (JJSIP)

- Comprehensive Strategy
- Structured Decision Making (SDM)
- Continuous Monitoring



## The DJJ Disposition Matrix



#### Florida Department of Juvenile Justice Disposition Recommendation Matrix

(Staff must always begin with the least restrictive setting within a particular disposition category. See Structured Decision-Making guidelines.)

		PACT Risk Leve	el to Re-Offend			
Most Serious Presenting Offense	Low-Risk to Re-offend	Moderate-Risk to Re-offend	Moderate- to High-Risk to Re-offend	High-Risk to Re-offend		
1st TIME MISDEMEANOR <sup>1</sup>	Level 1	Level 1	N/A	N/A		
Minor <sup>2</sup>	Level 2 or 3a	Level 2 or 3a	Level 2 or 3a-c	Level 3a-c or 4		
Serious <sup>3</sup>	Level 2 or 3a	Level 2 or 3a-b	Level 3a-c or 4	Level 3a-c or 4		
Violent <sup>4</sup>	Level 2 or 3a-b	Level 2, 3a-c or 4	Level 3a-c, 4 or 5	Level 3a-c, 4 or 5		

<sup>&</sup>lt;sup>1</sup> - First time misdemeanor offenders with no history of participation in alternatives to arrest. Under § 985.12, F.S., all first-time misdemeanants are eligible for civil citation. Youth deemed ineligible for civil citation (based on community standards) should be reviewed under the "Misdemeanor" category, based upon the PACT Risk Level to Reoffend.
Dispo Matrix

Level 1 - Alternatives to Arrest Level 2 - Diversion & Non-DIJ Probation

Level 3 - Community Supervision Level 4 - Non Secure Residential Commitment (Low- & Moderate-Risk Programs)

(3a) - Probation supervision Level 5 - Secure Residential Commitment (High- & Maximum-Risk Programs)

(3b) - Probation enhancement services (ART, LifeSkills, etc.)

(3c) - Day Treatment, MST, FFT, Minimum Risk Commitment



<sup>2 -</sup> All misdemeanor offenses.

<sup>3 -</sup> Felony offenses that do not include violence.

<sup>-</sup> Violent felony offenses (do not include misdemeanor assault and battery, which is captured under "minor").

## **Definitions**

Our Children, Our tuture

### Florida Department of Juvenile Justice Structured Decision-Making and the Dispositional Matrix

#### I. Purpose of Structured Decision-Making

The mission of the Florida Department of Juvenile Justice (DJJ) is to "increase public safety by reducing juvenile delinquency through effective prevention, intervention and treatment services that strengthen families and turn around the lives of troubled youth." As the agency responsible for the entire continuum of juvenile justice interventions, we are obligated to concentrate staff and programmatic resources in what we know works: community-based practice and programming. As we work to expand home-based interventions and reduce reliance on expensive residential facilities for youth who can be served safely and effectively in the community, we must also develop data-driven, research-based guidelines to help our staff determine which youth will receive what level of supervision.

As the nation's largest juvenile justice agency, we are well positioned to be a leader in the field, and employing Structured Decision-Making (SDM) is one important way in which we can become a model for best practice. By examining statewide data and aligning our policies with the best evidence available concerning effective interventions, DJJ has developed a dispositional matrix that will assist probation staff in making informed and consistent dispositional recommendations. SDM has several benefits; it:

- · Reflects DJJ\x19;s expertise as to which youth are and are not appropriate for residential placement, intensive alternatives to placement, probation, diversion and civil citation;
- Helps ensure that DJJ\x19;s resources are focused on the youth that need them most;
- · Reduces the use of overly intensive interventions for lower risk youth-a practice that has consistently shown to increase recidivism and thereby jeopardize public safety;
- · Promotes dispositional decision-making that distinguishes treatment needs from level of restrictiveness; and
- Achieves equity and fairness by ensuring that youth with similar offenses and risk levels will receive similar dispositional recommendations.

By weighing offense severity along with risk to reoffend, the dispositional matrix has been designed as a classification tool to help DJJ staff determine the most appropriate level of supervision for youth. This tool is not meant to replace the expertise and creativity of our staff. Instead, the hope is to capitalize on those traits while also recognizing the need for a consistent, research-based approach that applies across Florida's 20 judicial circuits and 67 counties.

The Department's continuing goal is to develop a continuum of care that provides the most effective and most cost-effective interventions in the least restrictive environment. As we expand the scope of community-based services, supervision, and sanctions for youth, strong policy guidelines are essential to ensure that those resources are appropriately targeted and that we are able to prioritize delinquency interventions that work best to protect public safety and outcomes for the youth entrusted to our care and supervision. Accordingly, the dispositional matrix is founded on the premise that whenever possible, attempts to safely supervise and deliver services to youth in their homes and in their communities should be fully exhausted before making a recommendation for residential placement.



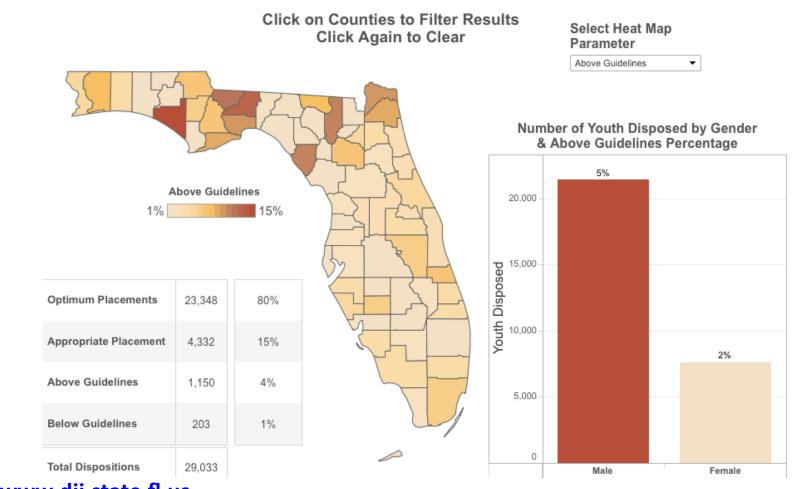
## Visual Adherence Mapping





## **State-Level Reports**

#### Placement Levels - Statewide





## **Monitoring Adherence**

## Dispositional Matrix Report

Florida Department of
JUVENILE JUSTICE
Our Children, Our Future

Select location level, then location	Location Level	L	ocation (First select location level)	)	Gender	Race/Ethnicity		
	Statewide ▼	]   <	▼	>	(All) ▼		(All) ▼	
Back to Dispositional Matrix Page		O						

#### Statewide August 2013 - July 2014

		Low			Moderate			Moderate-High				High				
Offense	Disposition	Optimum Placement	Appropriate Placement	Above Guidelines	Optimum Placement	Appropriate Placement	Above Guidelines	Optimum Placement	Appropriate Placement	Above Guidelines	Below Guidelines	Optimum Placement	Appropriate Placement	Above Guidelines	Below Guidelines	Total
Minor	Diversion	9,061 69%			543 27%			136 9%							74 6%	9,814 55%
	Probation	2,613 20%	1,337 10%		1,191 59%	156 8%		1,019 71%	44 3%			726 61%				7,086 40%
	Day Treatment Redirection			135 1%			78 4%	45 3%	24 2%			42 4%	13 1%			337 2%
	Non Secure Commitment			21 0%			43 2%			162 11%		203 17%	95 8%			524 3%
	Secure Commitment			1 0%						12 1%				34 3%		47 0%
Serious	Diversion	2,648 59%			206 18%						55 5%				14 1%	2,923 36%
	Probation	686 15%	1,036 23%		577 51%	181 16%		563 49%				428 34%				3,471 43%
	Day			70			59	56	22			31	19			257



## **Analytics and Visualizations**













## **Latest Research: Briefing Sheets**

http://www.djj.state.fl.us/research/fast-facts/delinquency-briefings

- Gang Activity for DJJ Involved Youth
- Domestic Violence Placements
- Obstruction/Resisting Arrest Analysis
- R-Pact Change Score Analysis
- Adhering to the Risk Principle
- General Delinquency Briefings
- Serious, Violent and Chronic Offenders
- And more....



# Florida Department of Juvenile Justice

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www.djj.state.fl.us



## **Thank You**

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www.csgjusticecenter.org/subscribe

#### **Additional Resources:**

Measuring Juvenile Recidivism: <a href="http://csgjusticecenter.org/youth/">http://csgjusticecenter.org/youth/</a>
<a href="publications/measuring-juvenile-recidivism/">publications/measuring-juvenile-recidivism/</a>

**Core Principles:** <a href="http://csgjusticecenter.org/youth/publications/juvenile-justice-white-paper/">http://csgjusticecenter.org/youth/publications/juvenile-justice-white-paper/</a>

Juvenile Reentry and Resources: <a href="http://csgjusticecenter.org/youth/juvenile-reentry/">http://csgjusticecenter.org/youth/juvenile-reentry/</a>

Juvenile Justice Project: <a href="http://csgjusticecenter.org/youth/juvenile-justice-project/">http://csgjusticecenter.org/youth/juvenile-justice-project/</a>

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