



Sentencing and Justice Reinvestment Initiative



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Michigan Law Revision Commission

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Council of State Governments Justice Center www.csgjusticecenter.org

Council of State Governments Justice Center and Justice Reinvestment Partners

- National non-profit, non-partisan membership association of state government officials
- Engage members of all three branches of state government
- Justice Center provides practical, nonpartisan advice informed by the best available evidence

Justice Reinvestment:

a data-driven approach to reduce corrections spending and reinvest savings in strategies that can decrease recidivism and increase public safety.

Partner with Bureau of Justice Assistance and Pew Charitable Trusts





Michigan Faces Persistent Criminal Justice Challenges

- Some of the most violent communities in the US
- Significant loss of law enforcement resources during the past decade
- Corrections exceeds one-fifth of the State's budget

Recent Efforts

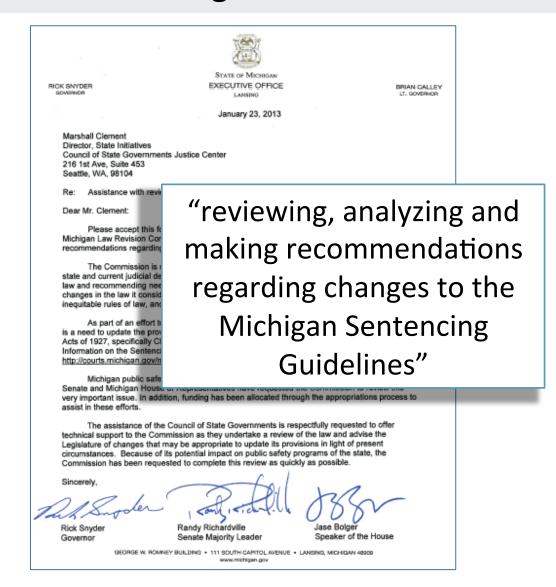
- Michigan Prisoner Reentry Initiative (MPRI)
- Safe Cities Initiative

State leaders ready to look at sentencing to have deeper understanding of what the drivers are and whether improvements can be made to be more effective.

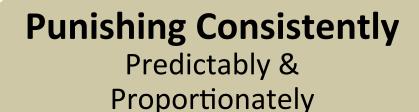
Michigan Helped Fund the Project and Specifically Asked for Recommendations Around Sentencing and Parole

January 2013: SB 233, Section 351

"The funds appropriated ...shall be used for a contract [between the Michigan Law Revision Commission and the Council of State Governments to continue its review of Michigan's sentencing guidelines and practices, including, but not limited to, studying length of prison stay and parole board discretion."



Michigan's Examination of Sentencing, Parole, and Probation Is Fundamentally about Justice and Public Safety



Justice & Public Safety

Holding
Offenders
Accountable

Reducing Criminal Behavior

CSG Has Undertaken Extensive Research through Data Analysis and Stakeholder Engagement

May 2013 through April 2014:

- √ 7.5 million records from 10 databases representing more than 200,000 individuals
- √ 15 site visits to Michigan
- √ 100+ meetings and 150+ conference calls
- √ 6 presentations to MLRC
- √ 10 presentations to prosecutors, judges, defense attorneys, victim advocates, sheriffs, and county officials

Section One

Consistency and Predictability

> Public Safety and Cost

Evaluation and Monitoring

Michigan's sentencing system can be more consistent and predictable

- Precise scoring and sorting, but varied and inconsistent punishments.
- Effective time served can be more predictable.

FINDING

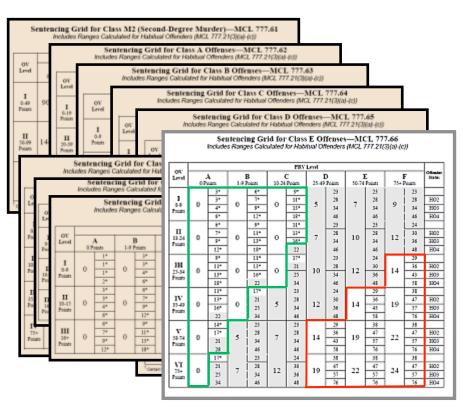
1

People with similar criminal histories convicted of similar crimes receive significantly different sentences.

FINDING

Background

Sentencing Guidelines Use System of Grids, and Punishment Severity Increases as One Moves Rightward or Downward



3 Cell Types Determine Punishment Options:

Intermediate Sanctions

Straddle

Prison

Offense type determines which of the nine grids a case will fall into.

- Position on a grid based on prior criminal history and aggravating factors.
- ☐ Prior criminal history and current relationship to the criminal justice system scored through Prior Record Variables (PRV)
 - PRV answers slot case into <u>columns</u>
- □ Aggravating factors addressed through Offense Variables (OV)
 - OV answers slot case into <u>rows</u>

Source: Sentencing Guidelines Manual, Michigan Judicial Institute, June 2012...

FINDING

Background

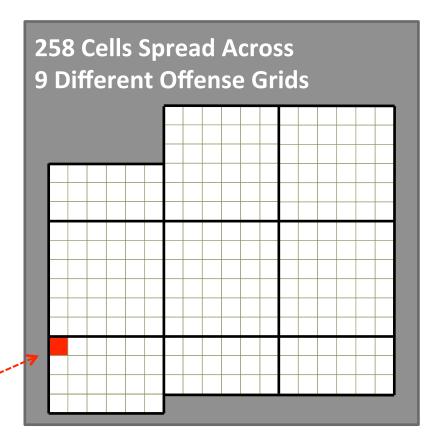
Michigan's Sentencing Guidelines Aim for High Precision in Sorting Felony Defendants

Narrowing the offense/ offender profile into 1 of 258 cells

- 9 Different Grids
- 33 Scoring Choices Across 7 PRVs
- ☐ 76 Scoring Choices Across 20 OVs

Guidelines Scoring
Process

Defendant is "scored" and awaiting sentencing.

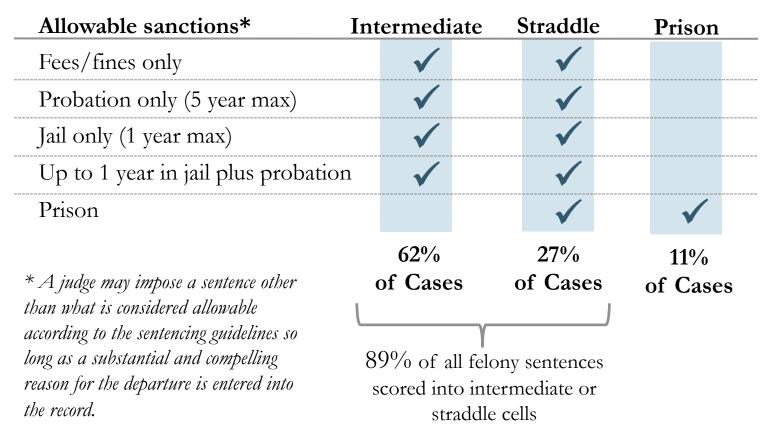


FINDING

Background

1 Most Felony Cases Fall in Grid Cells
Allowing "Grab-Bag" of Possible Punishments

Types of Cell



Source: Sentencing Guidelines Manual, Michigan Judicial Institute, June 2012...

FINDING

Background

Punishments Are Overlapping and Not Distinct, So Complex Scoring Yields Illusory Precision

"Grid E" Most Frequently Used of All Grids



72% of grid cells allow for 6-12 month jail sentence



64% of grid cells allow for 12-24 month prison sentence

75% of grid cells allow for up to 5 years probation

Ability to impose 6-12 months in jail or 1-2 years minimum in prison is almost unrelated to location on grid.

	PRV Level						
OV Level	A	В	C	D	E	F	Offender Status
	0 Points	1-9 Points	10-24 Points	25-49 Points	50-74 Points	75+ Points	
_	3*	6*	9*	23	23	23	
0-9	0 3*	0 7*	0 11*	5 28	7 28	9 28	HO2
Points	4**	9*	15*	1 3		<i>1</i>	HO3
	6*	12*	18*	V 46	V 46	V 46	HO4
	6*	9*	11*	23	23	24	
II 10-24	0 7*	0 11*	0 13*	7 28	10	12	HO2
Points	9*	13*	16*		10	35	HO3
	12*	18*	22	46	46	48	HO4
	9*	11*	17*	23	24	29	
III 25-34	0 11*	0 13* 0	0 21	10 28	12 30	14	HO2
Points		13* 16*	25	1 3			HO3
	18*	22	34	V 46	48	58	HO4
137	11*	17*	23	24	29	38	
IV 35-49	0 16*	0 16* 0 25 5	5 28	12	14 36	19	HO2
Points			7				HO3
	22	34	46	48	58	76	HO4
v	14*	23	23	29	38	38	
50-74	0 17*	5 !	28 7 28	14	19	22 47	HO2
Points	21						HO3
	28	46	46	58	76	76	HO4
VI		17* 23	24	38	38	38	
75+	0 21	7 28	12	19	22	24	HO2
Points	25		_ 1 °		, ,	,	HO3
	34	46	48	76	76	76	HO4

Source: Sentencing Guidelines Manual, Michigan Judicial Institute, June 2012...

FINDING

Background

Disparity in Sentencing:

Most Frequently Used Straddle Cell

Brand new cases in the 'E' grid Straddle cells

(Non Habitual; Total 2012 Sentences = 1,463)

	А	В	С	D	E	
1				402	128	103
=				359	141	69
Ш				77	26	
IV			69	36		
V		10	27			
VI		7	9			

Despite falling in the same cell on the same grid, defendants punished disparately:

- As little as a few months in jail without any supervision to follow,
- As much as 5 years on probation, or
- Minimum of up to 3 years in prison with potential for parole supervision of varying length.

Very different sentencing outcomes... "Behind Bars" **Supervision** 43 Prison Avg. min. term imposed = 17 mos.; Range of 6-36 mos. 224 Jail Avg. term imposed = 6 mos.; Range of 1-365 days. Probation Only 134 Avg. term imposed = 24 mos.; Range of 9-60 mos.

Source: Felony Sentencing Data 2008-2012, Michigan Dept. of Corrections.

FINDING

Background

Geography Compounds Disparity in Actual Sentencing for Most Frequently Used *Straddle* Cell

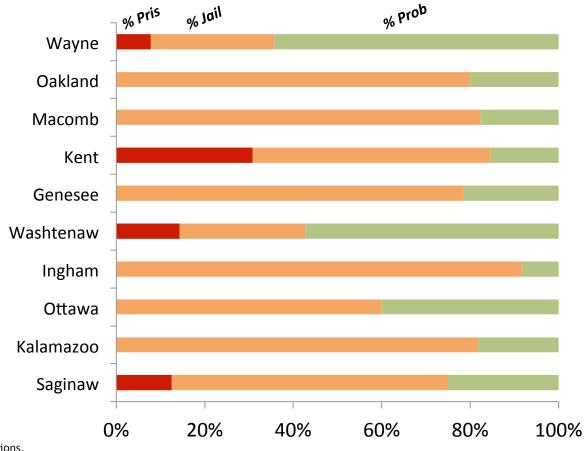
Brand new cases in the 'E' grid Straddle cells

(Non Habitual; Total 2012 Sentences = 1,463)

	Α	В	С	D	Е	F	L
ı				402	128	103	

The 10 most populous counties accounted for 299 (74%) of the 402 sentences falling in this one straddle cell.

- 6 of the 10 counties didn't use prison at all
- 1 county used prison for almost a third of cases
- 2 counties used probation for more than half of cases



Source: Felony Sentencing Data 2008-2012, Michigan Dept. of Corrections.

POLICY
OPTION
1

Structure sanctions in the guidelines to produce more consistent sentences.

POLICY OPTION

1A

Structure use of probation, jail and prison within the guidelines to increase predictability.

RELATED GOALS:

- Punish predictably
- Hold offenders accountable
- Reduce criminal behavior

- Each guidelines cell should have a single presumptive sentence of probation, jail or prison.
- Instead of using straddle cells, the guidelines should clearly assign jail or prison as the presumptive sentence.
- For individuals with little or no criminal history who are convicted of less serious crimes, the presumptive sentence should be probation.
- Judges should retain their current ability to depart from the guidelines

Offense Variable Level

Prior Record Variable Level A B C D E F I Probation II Jail IV V Prison

POLICY OPTION

1B

Reduce the wide ranges in possible sentence lengths in cells that include the possibility for a prison sentence.

RELATED GOALS:

- Punish predictably
- Hold offenders accountable
- Reduce criminal behavior

- Reduce the degree of overlapping sentencing ranges in guidelines cell within the same grid.
- Discretion should remain for judges to establish sentence lengths tailored to individual cases within narrowed ranges.
- Discretion should remain for prosecutors to request habitual enhancements in eligible cases, but without counting prior criminal history twice.

FINDING

2

After a person is sentenced, it remains unclear how much time they will actually serve.

FINDING Background

Guidelines Structure Prison In/Out Decision, but Ultimate Length of Stay Is Unpredictable

Sentencing guidelines dictate minimum sentence in most cases.

For example, consider a court-imposed sentence of 12 months in prison for the offense of Retail Fraud – 1st Degree (Class E Grid)

Max sentence = 60 months (set in statute)

Min sentence = 12 months

After serving sentence imposed by Court, the Parole Board determines release date.

Inmates with this offense type served an **average of 19 months*** in prison prior to first release.

- Range of 5 to 80 months.
- * Based on 2012 Prison Releases

Period of time controlled by Parole Board usually 300-400% longer than minimum imposed by the Court.

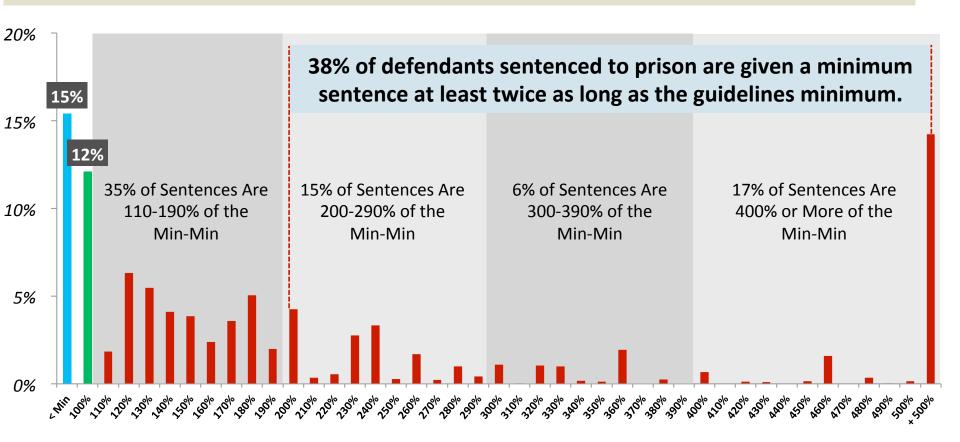
This introduces significant opportunity for disparity into the system.

FINDING

Background

2 Significant Portion of Minimum Sentences to Prison Are at Upper Ends of Broad Allowable Ranges

Actual Minimum Imposed as Percent of Minimum Required (2012 SGL Non-Habitual Sentences to Prison)

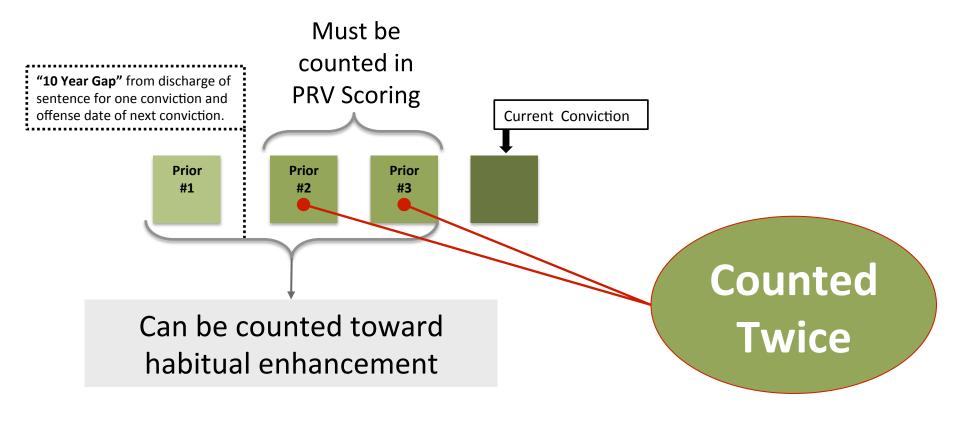


Source: Felony Sentencing Data 2008-2012, Michigan Dept. of Corrections.

FINDING Background

2 Double Counting Prior Convictions Compounds Disparity and Raises Fundamental Issues of Fairness

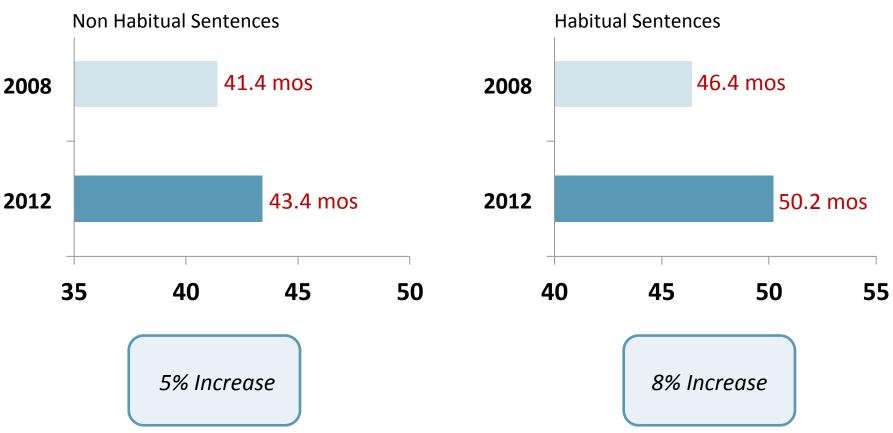
Example of defendant with 3 prior felony convictions as an adult:



FINDING Background

Minimum Sentences Are Increasing for Non-Habitualized and Habitualized Offenders



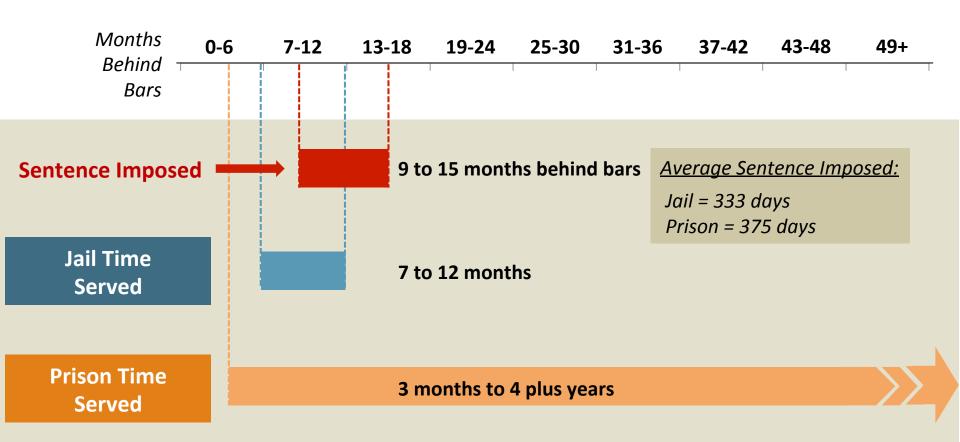


Increase in minimum sentence length cannot be attributed to changes in cases in terms of offense seriousness, more prior history or aggravating factors, or consecutive sentencing.

FINDING Background

Similar Sentences Can Result in Very Different Amounts of Time Served

Time Served Behind Bars for 2008 Cases Sentenced to Terms of Incarceration of 9-15 Months ("New" cases only; excludes habitualized cases)

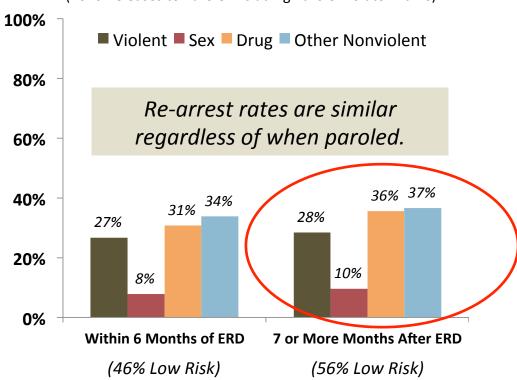


Source: Felony Sentencing Data 2008-2012 and Prison Releases Data 2008-2012, Michigan Dept. of Corrections.

Existing Disparity in Release Decision-Making Costs the State and Has Questionable Benefits

2-Yr Re-Arrest Rates by Time Served Beyond Min.

(2010 Releases to Parole Excluding Parole Violator Adms)



These inmates are held for an average of 2.6 years beyond ERD.

At \$98 per day, this costs the State \$61 million annually.

POLICY
OPTION
2

Make the length of time a person will serve more predictable at sentencing.

POLICY OPTION

2

Truth in sentencing should be enhanced by establishing minimum and maximum periods of incarceration at sentencing.

RELATED GOALS:

- Punish predictably
- Hold offenders accountable
- Reduce criminal behavior

- The maximum period of incarceration established at sentencing should be specific to each individual case rather than defaulting to the most severe penalty allowed by statute.
- The difference between minimum and maximum prison sentences should be narrow enough to provide greater predictability about time served, while still allowing for consideration of institutional behavior in final release decisions.
- Probation sentences should specify a maximum period of incarceration in jail or prison that can be applied as a sanction in response to probation violations.

Section Two

Consistency and Predictability

Public Safety and Cost

> Evaluation and Monitoring

Michigan's sentencing system can reduce recidivism and costs to taxpayers

- Sentencing can allocate and guide probation supervision to reduce recidivism
- Funding can be targeted to achieve better public safety outcomes

FINDING
3

Supervision resources are not prioritized to reduce recidivism.

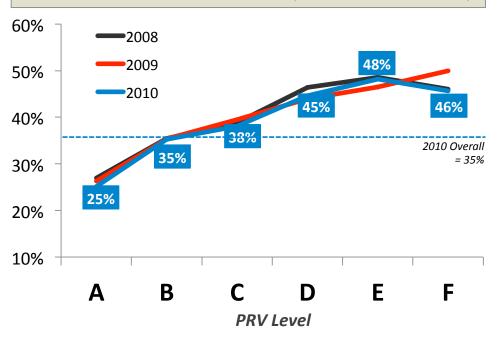
FINDING Background

Guidelines Silent on Use of Supervision

Despite Ability to Sort by Risk Using PRV Score

Two Year Re-Arrest Rates by PRV Level:

All Probation or Jail Sentences (2008-10 Sentence Cohorts)



✓ PRV Score Does a Good Job Predicting Risk of Re-Arrest

Twice as likely to be re-arrested as those in PRV Level A.

PRV	PRV	PRV	PRV	PRV	PRV
Level A	Level B	Level C	Level D	Level E	Level F
0	1-9 Pts	10-24	25-49	50-74	75+
Pts		Pts	Pts	Pts	Pts

Yet the guidelines provide almost no structure around **who gets** supervision and **how much**.

FINDING Background

Guidelines Do Not Structure "Who" Gets Supervision

"Brand New" 2012 SGL Sentences by Prior Record Level No prior criminal history

Significant criminal history

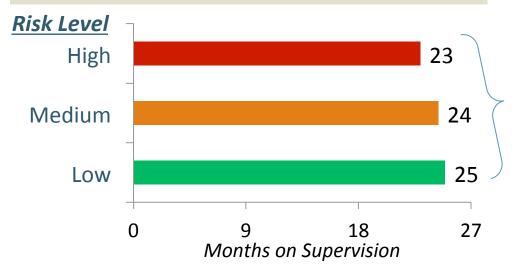
PRV Level	А	В	С	D	Е	F
Total Non-Prison Sentences	6,891	4,065	5,528	3,246	1,348	848
Jail Only	361	230	530	602	333	246

Higher recidivism risk by virtue of criminal history (PRV) scores.

1,181 people with significant criminal history received sentences that involved no supervision at all after release from jail.

 Represents 22% of total non-prison cases involving offenders with significant criminal history 3 Supervision Resources for Probation Are Not Clearly Focused Around Recidivism Reduction





Virtually the same dosage regardless of risk misplaces resources

POLICY OPTION 3

Use risk of re-offense to inform probation and post-release supervision.

POLICY OPTION

3

Use risk of reoffense to inform the use, conditions, and length of supervision terms at the time of sentencing.

RELATED GOALS:

- Punish predictably
- Hold offenders accountable
- Reduce criminal behavior

- Felony convictions involving higher levels of prior criminal history should include a period of supervision as part of the sentence.
- Supervision terms should account for risk by basing probation and postrelease supervision lengths on PRV score.

Prior Record Variable Level

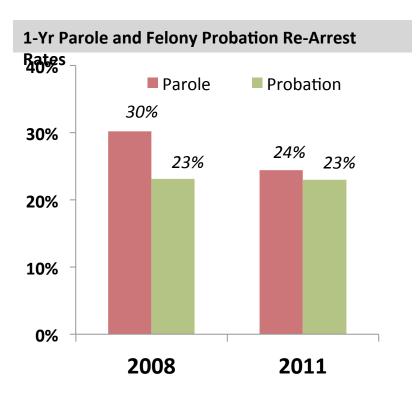
All Grids	A	В	С	D	E	F
Length of	9	12	18	24	30	36
Supervision	mos	mos	mos	mos	mos	mos

FINDING 4 High recidivism rates generate unnecessary costs.

FINDING

Background

Probation Has Not Experienced the Recidivism Reductions Achieved by Parole



If the felony probationer re-arrest rate from 2008-11 experienced a 20% reduction similar to parole:

- ❖ Re-arrest rate would be 18%.
 - ➤ With close to 30,000 new felony probation placements each year, the difference between a 23% and 18% re-arrest rate is approximately 1,500 arrest events.

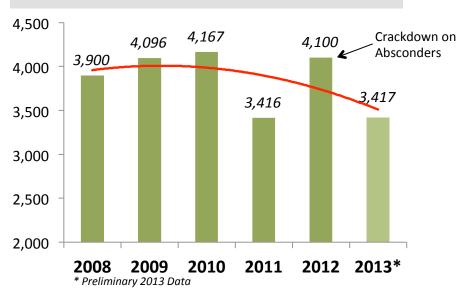
FINDING

Background

4

Public Safety Outcomes Impact Prison Pressure

Parole Violators Returned to Prison

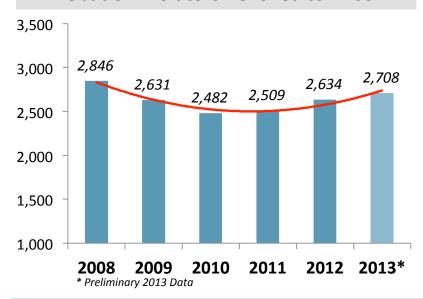


Number of <u>parolees returned to</u> <u>prison</u> trending downward.

✓ Down 18% since 2010 high point.

Note: Parole approval rates during this time at their highest since the early 1990s.

Probation Violators Revoked to Prison



Number of <u>probationers revoked to</u> <u>prison</u> trending upward.

✓ Up 9% since 2010 low point.

Note: Number sentenced to probation during this time down 10%.

FINDING

Background

4

More than \$300 Million Spent Annually Locking Up Probation Violators

2008-12 Average Admissions of Probation Violators to Prison and Jail, and Length of Stay

- \blacksquare New Off. Prob. Revs. = 1,590 for 37 mos
- ☐ Tech. Prob. Revs. = 1,030 for 25 mos
- 2,620 violators admitted to prison annually
- 39% are technical violators

Note: Technical means there was no new conviction.

Prison

6,951 Beds per Day

at \$98 per day = \$249 million Annually

- New Off. Prob. Revs = 2,295 for 7 mos
- \blacksquare Tech. Prob. Revs. = 3,742 for 7 mos

6,037 violators admitted to jail annually

62% are technical violators

Note: Technical means there was no new conviction.

Jail

3,473 Beds per Day

at \$45 per day = \$57 million Annually

Source: Felony Sentencing Data 2008-2012, Prison Admissions Data 2008-2012, and Prison Releases Data 2008-2012, Michigan Dept. of Corrections; and Corrections Background Briefing, December 2012, House Fiscal Agency.

State Spends Twice as Much Per Person Incarcerating Probation Technical Violators than for Parole

Technical Parole Violators

2,193

13 months

2,343

\$84 Million

= \$38,304 per technical violator returned

Annual Returns/ Revocations to Prison (2008-12)

Length of Stay in Prison

Prison Bed Impact

Cost of Incarceration

Technical Probation Violators

1,030

25 months

2,116

\$76 Million

= \$73,786 per technical violator revoked

FINDING Background

4

Probationers Account for More Arrest Activity Across All Types of Offenses

2011 Felony Probation Placements

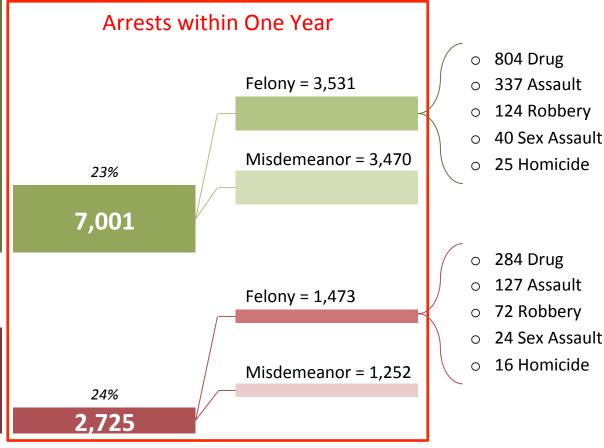
<u>30,446</u>

2011 Prisoners

11,161

Released to Parole

Larger probation population generates more arrest activity than parolees across offense types, including among the more violent crimes.



Source: Felony Sentencing Data 2008-2012 and Prison Releases Data 2008-2012, Michigan Dept. of Corrections; and Criminal History Records, Michigan State Police.

FINDING

Background

4 Guidelines Silent on Responding to Violations of Supervision

Probationers committing supervision violations can only be responded to according to where they originally fell in the grids.

No more than 3 months of jail to serve as an incentive to comply (less if there were any pretrial jail credits).

No less than 12 months of jail to sanction noncompliance. If prison is chosen, even longer period of confinement due to parole function.

	OV Level	PRV Level												
		A 0 Points		B 1-9 Points		C 10-24 Points		D 25-49 Points		E 50-74 Points		F 75+ Points		Offender Status
	I 0-9 Points	0	3*		6*	7* 0 11* 9* 0 13*	9*		23		23		23	
			34		7*		11*	5	28	7	28	9	28	HO2
			4*	0	9*		13*		34		34		34	HO3
			6*		12*		18*		46		46		46	HO4
	II 10-24 Points		6*		9*	9* 11* 13* 18*	11*	7	23		23		24	
			7*	0	11*		13*		28	10	28	12	30	HO2
		0	9*	0	13*		16*		34		34		36	HO3
			12*		18*		22		40		46		48	HO4

Guidelines provide supervision sanction options only in the extreme.

Responding to the nature of the violations is not structured by the guidelines. It's either so little as to be meaningless or so severe that multiple violations are tolerated in hopes of avoiding the hammer.

FINDING Background

Wide Variance in Revocation Rates Across All Risk Levels Further Evidence of Inconsistency and Disparity

Less than 20% of All Probation Cases End in Revocation

% of Probation	Statewide	Top 10 Counties	
Cases Revoked	17%	<i>15%</i>	

Note: Based on 2012 Felony Case Closures Data

But there is tremendous regional difference. Looking at the 10 most populous counties:

Low-risk revoked 2% to 22% of the time, depending on county.



High-risk revoked 7% to 61% of the time, depending on county.



POLICY
OPTION
4

Hold people accountable and increase public safety for less cost.

POLICY OPTION

4

Incorporate swift and certain principles in community supervision practices and set clear parameters around length of confinement as a response to parole and probation revocation.

- Strengthen responses to probation supervision violations by granting probation agents the authority and resources to supervise all felony probationers under the principles of swift and certain responses to violations.
- Hold probationers and parolees who violate the terms of their supervision more accountable by establishing sanction periods at the time of their original sentencing.

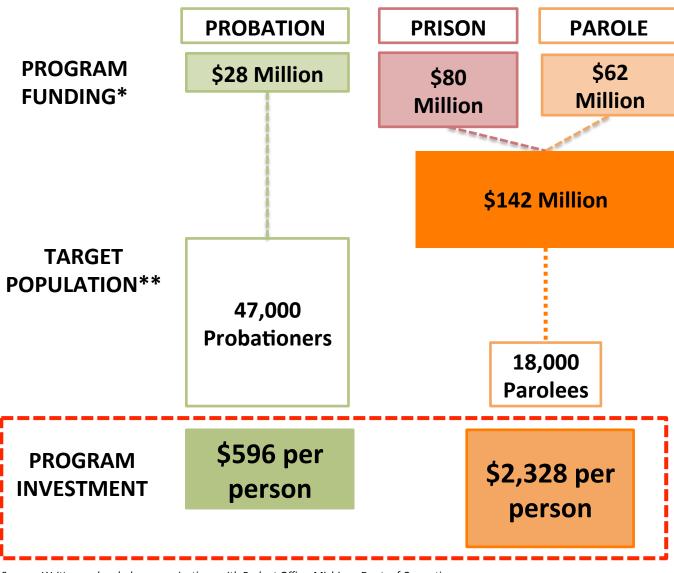
RELATED GOALS:

- Punish predictably
- Hold offenders accountable
- Reduce criminal behavior

FINDING 5 Funds to reduce recidivism are not targeted to maximize the effectiveness of programs and services.

FINDING Background

Funding for Front-End Probation Is Inadequate



With a parole investment that is 4 times greater per person, is it surprising that parole outcomes have improved and probation outcomes have not?

^{*} FY 2013 Funding

^{**} Rounded based on 2012 population data

FINDING Background

Program Resources not Clearly Related to Reducing Criminal Behavior

	County A	County B	County C
Community Corrections Funding	Assessment = 4% Group-Based = 37% Jail Monitor < 1% Supv./Case Mgmt. = 22%	Assessment = 23% Group-Based = 17% Jail Monitor = 5% Supv./Case Mgmt. = 27%	Assessment = 0% Group-Based = 17% Jail Monitor = 15% Supv./Case Mgmt. \$\frac{1}{29}%
	DDJR = 9% Admin = 22%	DDJR = 23% Admin = 5%	DDJR = 4% Admin = 27%
Community Corrections Program Delivery	Assessment = 41% Elec. Mon. = 10% Community Service/ Work Crew = 15% Group-Based = 11% Jail Monitor = 0% Supv./Case Mgmt. = 6% Sub. Abuse = 8%	Assessment = 62% Elec. Mon. = 2% Community Service/ Work Crew = 0% Group-Based = 1% Jail Monitor = 8% Supv./Case Mgmt. = 21% Sub. Abuse = 0%	Assessment = 0% Elec. Mon. = 5% Community Service/ Work Crew = 8% Group-Based = 1% Jail Monitor = 76% Supv./Case Mgmt. = 2% Sub. Abuse = 0%

Unclear whether the above are tied to needs of high risk probationers.

POLICY
OPTION
5

Concentrate funding on those programs most likely to reduce recidivism.

POLICY OPTION

5

Focus resources and measure performance based on the goals of reduced recidivism and improved public safety.

RELATED GOALS:

- Punish predictably
- Hold offenders accountable
- Reduce criminal behavior

- Adopt definitions and measures for evaluating the success of correctional and judicial efforts to reduce recidivism, ensuring that rearrest rates are part of the definition.
- Funding that MDOC administers and makes available for probation and parole programs and services should be prioritized to achieve the following:
 - Reallocate and increase program funding based on the criminogenic needs of people who will most benefit from the programs.
 - Support programs that adopt evidence-based practices and strategies for reducing recidivism
 - Evaluate community-based programs based on goals and metrics for reducing recidivism.
 - Encourage local innovation, testing new strategies, and increased local capacity to deliver services.

Section Three

Consistency and Predictability

Public Safety and Cost

Evaluation and Monitoring

State and local officials need better tools to monitor and assess impacts of sentencing

- Policymakers are not informed about the impacts of sentencing guidelines
- Current data around crime, victimization and restitution are insufficient

FINDING 6 Policymakers and practitioners do not have an effective mechanism to track sentencing and corrections outcomes.

- 6 Sentencing Guidelines Have Not Been Comprehensively Analyzed Since Taking Effect in 1998
- Original Sentencing Commission was meant to provide ongoing monitoring of the impact of the guidelines and any modifications to them over time, and intended to define probation revocation terms for guidance to practitioners.
- Commission was disbanded before it could achieve either of these goals.
- Legislature modifies sentencing without independent analysis of the public safety and fiscal impacts of these changes.

POLICY
OPTION
6

Monitor changes to the state's sentencing practices, along with their impact.

POLICY OPTION

6

Establish a body and standards to independently and collaboratively monitor sentencing and system performances.

RELATED GOALS:

- Punish predictably
- Hold offenders accountable
- Reduce criminal behavior

- Establish a permanent criminal justice policy commission, sentencing commission, or a comparable presence in Michigan to monitor the impacts of modifications to the guidelines system, and provide policy makers with guidance related to sentencing and the effective implementation of criminal justice policies.
- Ensure appropriate stakeholder representation by including the following perspectives: victim, law enforcement, prosecution, defense, judicial, counties, community corrections, probation, jail, corrections, reentry, and possibly academic experts.

FINDING 7

Data currently collected do not sufficiently measure victimization or inform the extent to which restitution is collected.

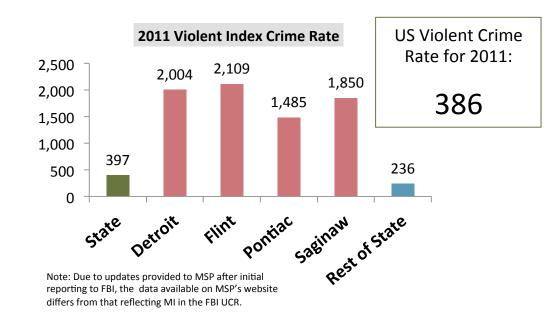
FINDING

Background

7 Crime and Arrest Statistics Improving, but High Crime Persists in Specific Communities

Michigan CJ Trend	2000 -2012	2008 -2012
Violent Crime	- 28%	- 16%
Property Crime	-29%	- 17%
Violent Arrests	- 35%	- 15%
Property Arrests	- 1%	- 9%
Simple Assault Arrests	+ 1%	+ 19%
Weapons Arrests	- 12%	- 7%
Narcotics Arrests	- 6%	- 13%
DUI Arrests	- 47%	- 23%

	<u>2000</u>	<u>2012</u>	
Violent Crime Rate (per 100K)	543	397	- 27%
Property Crime Rate (per 100K)	3,444	2,466	- 28%



- Z Limited Information about Restitution Collection Rates Across Systems and Agencies
- Crime Victims Rights Act establishes victim restitution collection as responsibility of the court, but no single agency tracks and enforces restitution orders
- Existing coordination between the State Court
 Administrator's Office and the Attorney General's office to improve collection tracking and data, but rates of collection remain unknown.

POLICY OPTION 7 Survey levels of statewide victimization and track restitution collection.

POLICY OPTION

Collect information about victimization beyond traditional crime reporting data, and establish restitution assessment and collection as performance measure for the courts and MDOC.

- Construct and administer a statewide victimization survey to identify crime not captured by uniform reporting.
- Adopt the measurement of restitution assessment and collection as a court and MDOC performance measure with regard to collection among probationers, prison inmates, and parolees.

RELATED GOALS:

- Punish predictably
- Hold offenders accountable
- Reduce criminal behavior

Summary of Policy Options

Consistency and Predictability

- ☐ Structure guidelines to produce more consistent sentences
- ☐ Make prison time served more predictable

Public Safety and Cost

- ☐ Use risk of re-offense to inform use of supervision
- ☐ Hold people accountable and increase public safety for less cost
- ☐ Concentrate funding on programs most likely to reduce recidivism

Education and Monitoring

- ☐ Monitor changes to sentencing practices and their impact
- ☐ Survey victimization and track restitution assessment and collection

Thank You



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